

## 5.0 ECONOMY

### 5.1 Introduction

Makati City remains the richest local government unit in the Philippines in terms of net worth. In 2016, the city had registered 81,673 business enterprises, which are engaged in financial services, wholesale/retail, services, real estate, export/import and manufacturing. Makati also boasts of having the highest number of BPO offices in Metro Manila at more than 1,000 companies to date, as well as the highest number of PEZA-accredited IT Parks and Buildings. The City Government of Makati has not increased its tax rates since its new Revenue Code took effect in 2006. The city has been free of deficit for more than 30 years.

According to the survey conducted by Lamudi, a global property portal, Makati City skyline was the most recognizable among Westerners. Recognized by 58 percent of the respondents compared to other global emerging markets such as Medellin in Colombia, Lima in Peru, Karachi in Pakistan, Colombo in Sri Lanka. (Manila Times, 2016)

Makati City's skyline is further enhanced by the 12 tallest building in the country with Trump Tower in Century City as the reaching up to 280 feet high and 57 floors. PBCOM Tower along Ayala Avenue used to be the country's tallest office building, reaching up to 259 feet. Gramercy Residences (250ft), Milano Residences (200ft) and Knightsbridge Residences (220ft) located in Century City, Alphaland Makati Place 3 (220ft), Discovery Primea (250ft), Shang Salcedo Place (250ft), Petron Megaplaza (210ft), One Rockwell West Tower (210ft), and the Philamlife Tower (200ft). These buildings are on the top 26 tallest buildings in Metro Manila with height not less than 200ft (*The Skyscraper Center, 2017*).

The Economic Sector of the City Government of Makati is comprised of the four department/offices namely the Economic Enterprise Management Office (EEMO), Makati Cooperative Development Office (MCDO), Public Employment Services Office (PESO) and the International Relations Department (IRD).

The Economic Sector supports the city government in seeking out investments, establish and maintain partnership with local and international government units and business entities that are necessary to the economic structure of the city government, develop and maintain economic activities that will augment the financial income of the city, to provide employment to the citizens of city for improvement of individual and family economic status.

## 5.2 Number and Type of Business Establishments

### 5.2.1 Number of Establishments

The number of establishments showed an increasing trend from 2012 to 2016; from 62,392 to 81,673 business establishments.

The highest number recorded was in 2014 with 81,772 business establishments while the lowest number of business establishments was in 2012 at 62,392.

Business establishments in the service sector recorded the highest number all throughout the 5-year period followed by the businesses in the general merchandise sector. The real estate and import and export showed a stable figure or did not reflect major change in number while convenient store, restaurants, amusement places banks and finance related businesses are the sectors that shows increased. Slow growth is shown in the manufacturing industry due to shifting of manufacturing companies to other peripheral areas due to the implementation of the New Comprehensive Land Use Plan (2013-2023) and the New Zoning Regulations to guide, control and regulate future growth and development of the City of Makati in 2012.

**Table 32. Number of Establishments by Type**

Number of Establishments	2012	2013	2014	2015	2016
General Merchandise	18,347	19,439	22,595	22,496	22,532
Services	21,059	22,721	29,147	28,991	29,165
Real Estate	10,123	10,623	12,480	12,609	12,559
Convenient Stores, Restaurants & Amusement Places	4,791	5,134	6,658	6,578	6,630
Import/Export	2,852	3,180	3,946	3,873	3,900
Manufacturing	1,182	1,243	1,554	1,534	1,532
Banks & Finance-Related Business	3,751	3,959	4,902	4,952	4,916
Special Business Permits	287	360	490	472	440
<b>Total</b>	<b>62,392</b>	<b>66,659</b>	<b>81,772</b>	<b>81,505</b>	<b>81,673</b>

Source: Business Permits Office (BPO)

### 5.2.2 Growth Rate per Type of Establishment

Establishments engaged in Special Business Permits recorded the highest average growth rate of 44.89% from 2012-2016. General Merchandise industry showed the lowest growth rate of negative 5.29%.

**Table 33. Growth Rate by Type of Establishment**

Number of Establishments	2012	2013	2014	2015	2016	Ave.
General Merchandise	4.57	5.95	16.24	(0.44)	0.16	5.29
Services	7.29	7.89	28.28	(0.54)	0.60	8.70
Real Estate	4.33	4.94	17.48	1.03	(0.40)	5.48
Convenient Stores, Restaurants & Amusement Places	7.11	7.16	29.68	(1.20)	0.79	8.71
Import/Export	3.82	11.50	24.09	(1.85)	0.70	7.65
Manufacturing	5.25	5.16	25.02	(1.29)	(0.13)	6.80
Banks & Finance-Related Business	4.37	5.55	23.82	1.02	(0.73)	6.81
Special Business Permits	173.33	25.44	36.11	(3.67)	(6.78)	44.89

Source: Business Permits Office (BPO)

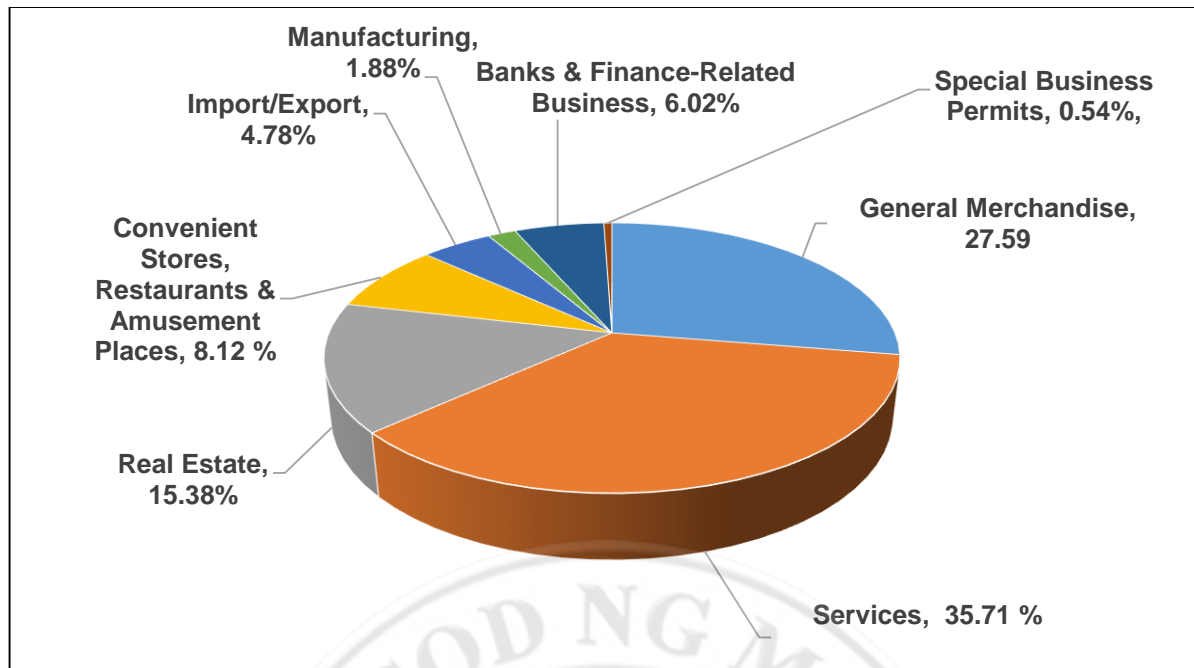
### 5.2.3 Share per Type of Establishments

Services allocated for the biggest share among all business establishments at an average of 34.95% in the 5-year period of the total number of establishments followed closely by General Merchandise at 28.28%, Real Estate on the other hand registered a 15.65% share. The rest of establishments such as Convenience Store, Restaurants & Amusement Places registered a 7.94%, Banks and Finance-Related Business 6.00%, Export/Import with 4.74% and Manufacturing 1.88%, and Special Business Permit with 0.54% share.

**Table 34. Share to Total Number of Establishments by Type**

Number of Establishments	2012	2013	2014	2015	2016	Ave.
General Merchandise	29.41	29.16	27.63	27.60	27.59	28.28
Services	33.75	34.09	35.64	35.57	35.71	34.95
Real Estate	16.22	15.94	15.26	15.47	15.38	15.65
Convenient Stores, Restaurants & Amusement Places	7.68	7.70	8.14	8.07	8.12	7.94
Import/Export	4.57	4.77	4.83	4.75	4.78	4.74
Manufacturing	1.89	1.86	1.90	1.88	1.88	1.88
Banks & Finance-Related Business	6.01	5.94	5.99	6.08	6.02	6.00
Special Business Permits	0.46	0.54	0.60	0.58	0.54	0.54
<b>Total</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>

Source: Business Permits Office



**Figure 17. Average Share to Total Number of Establishments by Type, 2012- 2016**

Source: Business Permits Office (BPO)

Table 35 show the details of the business establishment by type of activity in Makati City in 2016 where in the wholesale/retail activity, retailer of non-essential goods ranked the highest with 65.73% and general merchandiser of essential good as the lowest with 0.91%. Services remains to have the highest activity with 98.51% share. Leasing real estate have the highest number of activity with 42.67% and leasing office space came in next with 32.01%. In the field of finance, the financial lending institutions have the highest percentage with 57.16% and money shop as the lowest. Furthermore, in the food establishments in the Convenient Stores, Restaurant and Amusement Places activity has 80.74% while Amusement places for general patronage has the lowest percentage of 2.28%. Importing of non-essentials have 75.59% in the export/Import industry and manufacturing of non-essentials share reached 90.01%.

**Table 35. Number of Business Establishments by Type**

Establishment Type	Dist.	Establishment Type	Dist.
<b>Wholesale/Retail</b>	<b>22,532</b>	<b>Services</b>	<b>29,165</b>
Retailer (Essential)	690	Advertising/Sign//Billboards	0
Retailer (Non-Essential)	14,810	Hotel	95
Retailer –Sari-Sari Store	2,473	Services – Gen. Contractor	321
Gen. Merchandise – Essential	3,954	Services – Other Contractor	28,729
Gen. Merchandise – Non-Essential	400	Services – Fixed	20
<b>Real Estate</b>	<b>12,559</b>	<b>Convenient Stores, Rest. &amp; Amusement Places</b>	<b>6,630</b>
Office Space	4,0221	Amusement Place – For Adults	382
Shopping Center – Market	56	Amusement Place – For Gen. Patronage	151
Real Estate Dealer	1,091	Food Establishment by Area	5,353

Real Estate (Table 35 cont...)	
Real Estate – Lessor Commercial	5,359
Real Estate – Residential	2,032
<b>Banks &amp; Finance–Related Business</b>	<b>4,916</b>
Banks	569
Dealer in Securities	133
Foreign Exchange	538
Cooperative	282
Fixed Tax	0
Financial Lending Institutions	2,810
Money Shop	22
Pre-Need Company	77
Insurance	196
Pawnshop	289

Source: Business Permits Office (BPO)

Convenient Stores, Rest. & Amusement Places (Table 35 cont...)	
Carinderia	744
<b>Export/Import</b>	<b>3,900</b>
Importer – Essential	131
Importer – Non-Essential	2,948
Exporter	821
<b>Manufacturing</b>	<b>1,531</b>
Manufacturer – Essential	148
Manufacturer – Non- Essential	1383

**Table 36. Average Distribution of Business Establishment by Type of Activity, 2016**

Establishment Type	Ave % Dist.
<b>Wholesale/Retail</b>	<b>100.0%</b>
Retailer (Essential)	3.06%
Retailer (Non-Essential)	65.73%
Retailer –Sari-Sari Store	10.98%
Gen. Merchandise – Essential	0.91%
Gen. Merchandise – Non-Essential	1.78%
<b>Real Estate</b>	<b>100.0%</b>
Office Space	32.01%
Shopping Center – Market	0.45%
Real Estate Dealer	8.69%
Real Estate – Lessor Commercial	42.67%
Real Estate – Residential	16.18%
<b>Banks &amp; Finance–Related Business</b>	<b>100.0%</b>
Banks	11.57%
Dealer in Securities	2.71%
Foreign Exchange	10.94%
Cooperative	5.74%
Fixed Tax	0.0%
Financial Lending Institutions	57.16%
Money Shop	0.45%
Pre-Need Company	1.57%
Insurance	3.99%
Pawnshop	5.88%

Source: Business Permits Office (BPO)

Establishment Type	Ave % Dist.
<b>Services</b>	<b>100.0%</b>
Advertising/Sign//Billboards	0.0%
Hotel	0.33%
Services – Gen. Contractor	1.10%
Services – Other Contractor	98.51%
Services – Fixed	0.07%
<b>Convenient Stores, Rest. &amp; Amusement Places</b>	<b>100.0%</b>
Amusement Place – For Adults	5.76%
Amusement Place – For Gen. Patronage	2.28%
Food Establishment by Area	80.74%
Carinderia	11.22%
<b>Export/Import</b>	<b>100.0%</b>
Importer – Essential	3.36%
Importer – Non-Essential	75.59%
Exporter	21.05%
<b>Manufacturing</b>	<b>100.0%</b>
Manufacturer – Essential	9.67%
Manufacturer – Non-Essential	90.01%



### 5.2.4 Number of Assessed Business Establishments

Renewals of business permits have gradually increased by an average of 1.60% in 2012 to 2016 while applications of new business establishments have shown a negative growth rates in 2013 and 2014. Some business permit applications were pulled-out or withdrawn by the applicants which caused the decrease in number of business permits processed in that period. The number further decreased in 2015 by -10.01%. Though a slight increase was observed in 2016.

**Table 37. Number of Business Establishments Assessed (New and Renewed)**

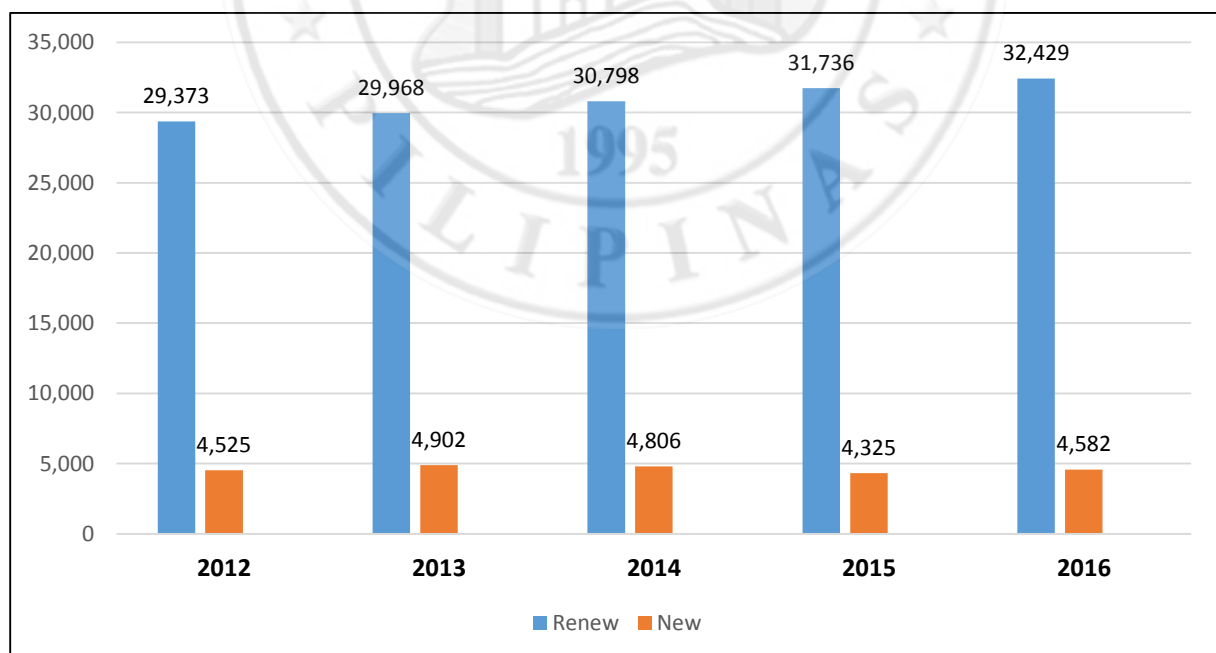
No. of Business Establishments	2012	2013	2014	2015	2016	Ave
Renewal of Business Establishments	29,373	29,968	30,798	31,736	32,429	30,861
New Business Establishments	4,525	4,902	4,806	4,325	4,582	4,628
Total	33,898	34,870	35,604	36,061	37,011	38,489

Source: Business Permits Office (BPO)

**Table 38. Growth Rates in Number of Business Establishments Assessed (New and Renewed)**

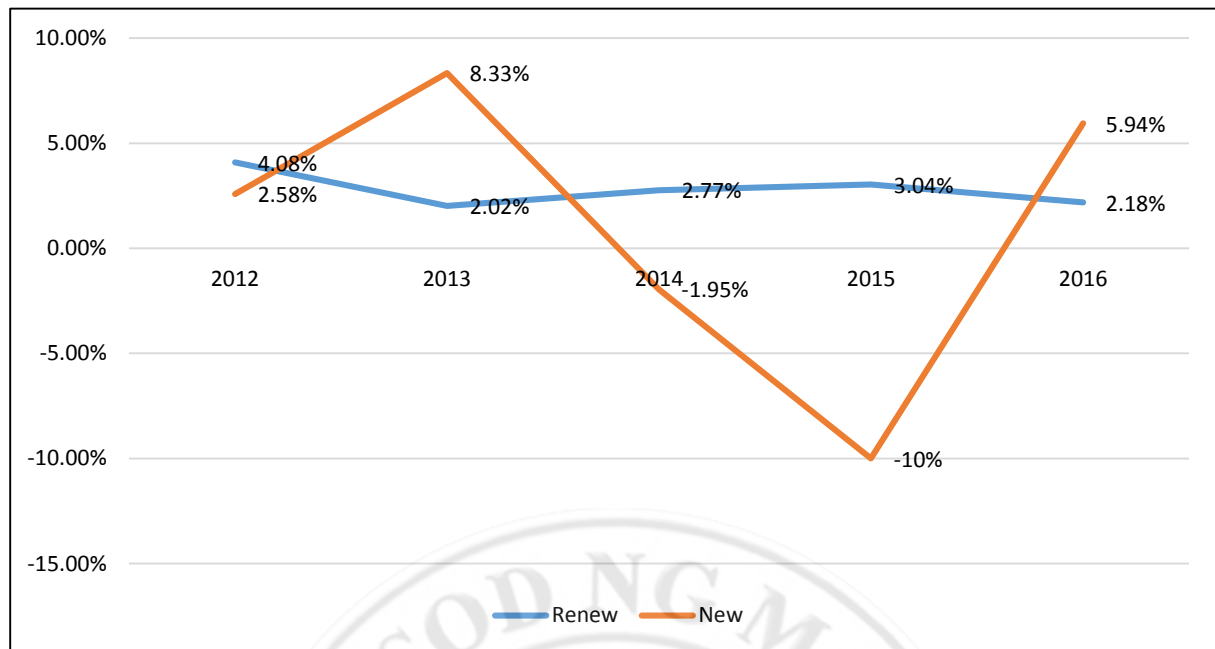
Activity	2012	2013	2014	2015	2016	Ave.
Renewal of Business Establishments	4.08	2.02	2.77	3.04	2.18	1.60
New Business Establishments	2.58	8.33	-1.95	-10.0	5.94	4.90
Total	3.88	2.86	2.10	1.28	2.63	2.55

Source: Business Permits Office (BPO)



**Figure 18. Number of Assessed (New and Renewed Business Establishments)**

Source: Business Permits Office (BPO)



**Figure 19. Growth Rates, Number of Assessed (Renewed and New Business Establishments)**

### 5.3 Business Density Ratio

The business density ratio per 1,000 population is another indicator of economic activity. Table 138 shows that the business density ratio in Makati averages 130.84 business establishments per 1,000 persons from 2012-2016. The highest record of ratio was in 2014 at 144 per 1000 population and the lowest was in 2012 with 113.60 per 1000 population. Banks & Finance-Related Business establishes low number of figures and remained constant together with Manufacturing and Export/Import from 2012-2016. Special Business Permits has the lowest ratio throughout the 5-year period.

**Table 39. Business Density Ratio**

Item	Business Density Ratio					
	(No. of Establishments per 1,000 Population)					
	2012	2013	2014	2015	2016	Ave
<b>Total Number of Establishments</b>	<b>113.6</b>	<b>119</b>	<b>144</b>	<b>140</b>	<b>137.64</b>	<b>130.84</b>
General Merchandise	33.41	34.75	39.66	38.55	37.97	37.07
Services	38.34	40.62	51.16	49.68	49.15	45.79
Real Estate	18.43	18.99	21.9	21.61	21.17	20.42
Convenient Stores, Restaurants and Amusement Places	8.72	9.18	11.69	11.27	11.17	10.4
Export/Import	5.19	5.68	6.93	6.64	6.57	6.2
Manufacturing	2.15	2.22	2.73	2.63	2.58	2.46
Banks & Finance-Related Business	6.83	7.08	8.6	8.49	8.28	7.85
Special Business Permits	0.52	0.64	0.86	0.81	0.74	0.71

Sources: Business Permits Office (BPO)

## **5.4 Office and Commercial Centers**

Makati is one of the most well-known shopping hubs of Metro Manila. Various shopping centers, offering both international and local retail shops, high-end boutiques, dining outlets and entertainment facilities can be found around the city.

Aside from wholesale and retail trade and services, real estate establishments including office and commercial space play an important role in the City's economy. Many commercial and office establishments are located in the Ayala-owned Central Business District (CBD) which houses the headquarters of almost 40% of all companies listed in the top 1,000 corporations. In addition to the CBD, the Rockwell Center in barangay Poblacion likewise plays host to commercial and business activities in the City.

Commercial centers provide a steady supply of commercial spaces in the City. Major shopping centers include Ayala Center (Glorietta I-V) and Greenbelt (I-V), Powerplant Mall and Rustan's. Community malls are also present in the city such as the Cash and Carry, Guadalupe Commercial Center, Makati Park Square and Walter Mart Makati.

Century City Mall was listed in the lifestyle mall category located in Poblacion, Makati. In the recent years, shopping mall consisting of stores and restaurants typically in one-story buildings located on a busy main road or more commonly called strip mall has made their way in Makati. At present, there are three strip malls in the city including A. Venue Makati located in Poblacion, Paseo de Magallanes and the San Antonio Plaza in Forbes Park. Retail Podiums has already made their presence known in the city. There are seven new development of retail commercial centers in the city, these includes Alphaland Makati Place Mall, Alphaland Southgate Mall, Jazz Mall, Paseo Center, RCBC Plaza Podium, San Lorenzo Place Podium, Circuit Makati and the Enterprise Center in Legaspi Village Makati.

The development of such commercial centers in Makati City has made economic boost and convenience for the citizens. Shopping has become easy that the residents don't have to go to the major commercial center to avail themselves of products and services.

There is also traditional wet market around the city. Six in District I and Five in District II. Those wet markets include Bangkal Market, Palanan Market, Pio del Pilar Market, Poblacion Market (city government-owned), Sacramento Market, and Tejeros Market in District I; and Comembo Market, Comembo Commercial Complex, Guadalupe Commercial Complex, Midland Market, and Kalayaan Talipapa in District II.

## **5.5 Economic Enterprise**

The Economic Enterprise Management Office (EEMO) supervises and manages city-owned economic enterprises and enforces all rules and regulations, city ordinances pertaining to the City's economic enterprises.

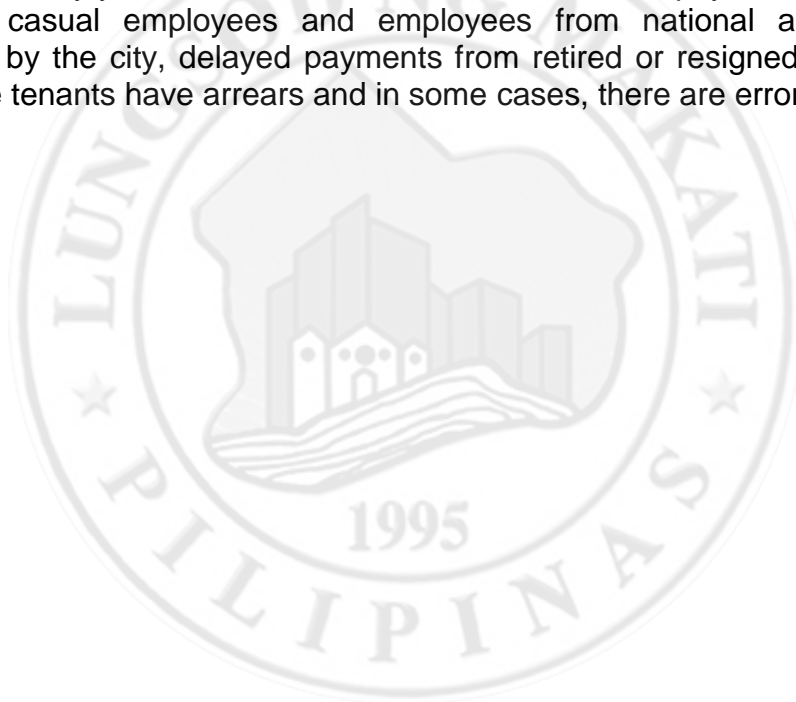
The City has public markets and slaughterhouse as economic enterprises. In 2016, the collection of Market and Slaughterhouse Division of the EEMO amounted to Php 3,402,087.00, representing an increase of 7% from Php 3,174,799.50 in 2015.



However, there is a decrease of collection from 2014 to 2015 amounting to Php 111,396.70.

The City's two public markets, Poblacion Public Market and Cembo Talipapa including the collection from the central office, brought in Php 2,761,452.44 in 2012 and 2,872,876.25 in 2013.

In addressing the needs of housing for city government employees and residents, the City Government manages the two medium rise housing projects. The Makati Homes I in Barangay Tejeros has 187 dwelling units while the Makati Home II in Barangay Rizal has 480 dwelling units. The rental collection from both Makati Homes I and II in 2012 was P15,843,451.79 which was 81% of the expected income for the year. In the following year, a further decrease was reflected with 78% of the expected income. However, the next three years reflected an increased in collection. In 2016, the collection reached up to P 23,849,638.15, the highest in the five-year period. The data shows average collection rate of 82%. EEMO had a hard time meeting the estimated income set for every year, this is due to reasons such as non-payment of rentals, late rentals from casual employees and employees from national agencies being accommodated by the city, delayed payments from retired or resigned employees or tenants, some tenants have arrears and in some cases, there are errors in the payroll deductions.



**Table 40. Collections from Poblacion Public Market and Cembo Talipapa (₱)**

Source of Income/ Revenue	2012			2013			2014			Central Office	Poblacion Public Market	Cembo Talipapa
	Central Office	Poblacion Public Market	Cembo Talipapa	Central Office	Poblacion Public Market	Cembo Talipapa	Central Office	Poblacion Public Market	Cembo Talipapa			
Stall Rental Fee		1,169,300.00	254,622.00		1,148,375.00	240,300.00		1,185,050.00	231,500.00			
Stall Extension Fee		34,100.00	39,430.00		35,100.00	47,700.00		34,600.00	52,000.00			
Stall Arrears Collection		51,725.00	37,180.44		29,071.25	42,875.00		115,361.25	81,700.00			
W&M	349,315.00	348,315.00		339,125.00			418,945.00			503,735.00		
P.D. Pumps Calibration	803,760.00			896,130.00			977,040.00			920,340.00		
Conveyance Fee		22,020.00			22,200.00			22,000.00				
Advertising Fee					72,000.00			168,000.00				
Total by Market	1,153,075.00	1,277,145.00	331,232.44	1,235,255.00	1,306,746.25	330,875.00	1,395,985.00	1,525,011.25	365,200.00	1,424,075.00	1,300,000.00	3,174,075.00
Yearly Total for both Markets	2,761,452.44			2,872,876.25			3,286,196.25			3,174,075.00		

Source: Economic Enterprise Management Office (EEMO)

**Table 41. Income Collection from Makati Homes I and II (₱)**

Year	Makati Homes I and II		Collection Efficiency Rate
	Estimate	Actual	
2012	19,512,843.00	15,843,451.79	81%
2013	19,935,367.00	15,579,591.50	78%
2014	20,098,289.00	16,497,387.02	82%
2015	20,435,500.00	16,769,511.40	82%
2016	27,592,253.00	23,849,638.15	86%
Total	107,574,252.00	88,539,579.86	82% average

Source: Economic Enterprise Management Office (EEMO)

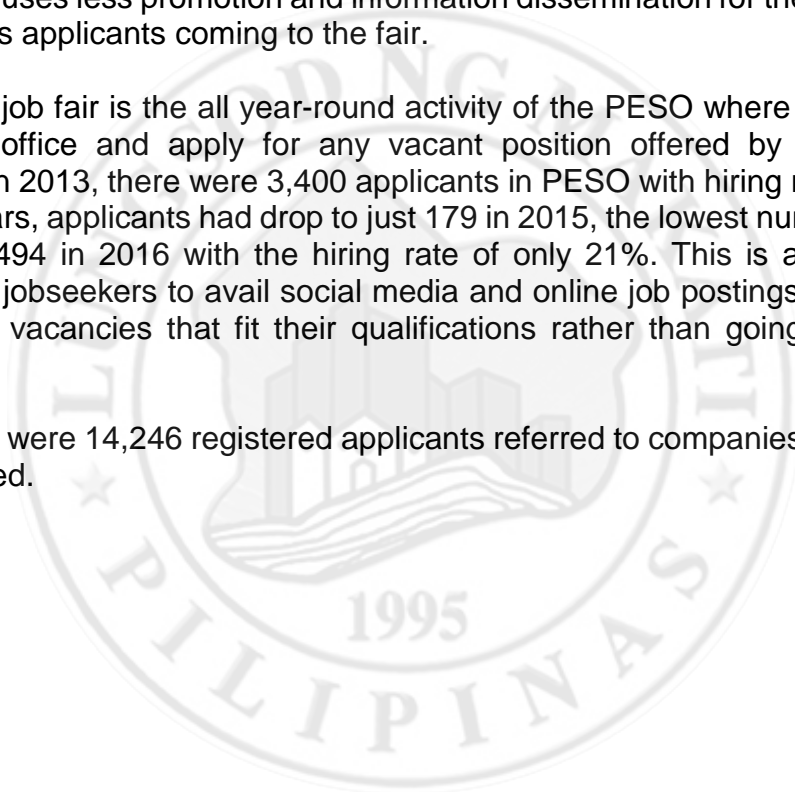
## **5.6 Employment**

Makati City aims to prioritize its residents in providing employment opportunities. It currently implements several employment assistance programs such as job placement/referral, job fairs, government internship program, employment of students, senior citizens, persons with disability, and differently-abled persons; emergency employment; and career development programs.

The mega job fair is a yearly event for jobseekers in Makati. It used to be one of the biggest job fair in the city with thousands of jobseekers gathers to register and getting hired on the spot. But in the recent years, the decrease in applicants has been very high from 1,328 qualified applicants in 2013 down to just 115 in 2016. This data is not an indication that there is less jobseeker in the city but rather the availability of jobs posted online are more preferable for jobseekers than going to jobfairs and since PESO Makati uses less promotion and information dissemination for the event that the result was less applicants coming to the fair.

The in-house job fair is the all year-round activity of the PESO where applicants can drop by the office and apply for any vacant position offered by the registered companies. In 2013, there were 3,400 applicants in PESO with hiring rate of 50%. In the recent years, applicants had drop to just 179 in 2015, the lowest number in the last 4 years and 494 in 2016 with the hiring rate of only 21%. This is also due to the preference of jobseekers to avail social media and online job postings in the internet in looking for vacancies that fit their qualifications rather than going to the PESO offices.

In 2016, there were 14,246 registered applicants referred to companies and 13,024 or 91% were hired.



**Table 42. Employment Facilitation/Assistance Program**

PROGRAM	2012	2013	2014	2015	2016
<b>Mega Job Fair</b>					
Qualified	1,493	1,328	1,163	645	115
Hired on the spot	480	224	400	136	113
<b>Hiring Rate</b>	32%	17%	34%	21%	98%
<b>In-House Job Fair</b>					
Applicants	4,591	3,400	370	179	494
Hired on the spot	402	1,706		129	106
<b>Hiring Rate</b>	9%	50%		72%	21%
<b>Job Referral Program</b>					
Referred	6,792	7,430	9,706	11,327	14,246
Applicants Hired	1,145	1,995	4,189	8,928	13,024
<b>Hiring Rate</b>	17%	27%	43%	85%	91%
<b>GIP</b>					
Registered		5,048	5,857	3,600	3,127
Placed		4,292	4,003	3,751	2,986
<b>Hiring Rate</b>		85%	68%	100%+10	95%
<b>SPES (Government Sector)</b>					
Registered	1,199	2,000	2,000	2,178	2,260
Placed	1,180	1,925	1,934	1,798	1,797
<b>Hiring Rate</b>	98%	96%	97%	90%	79%
<b>SPES (Private Sector)</b>					
Registered	202	140	96	217	238
Placed	154	116	80	78	231
<b>Hiring Rate</b>	76%	83%	83%	36%	97%
<b>Skills Registry System</b>	1,145				20,259
<b>DILEEP (TUPAD)</b>	132	930	833	2,147	812
<b>DILP</b>	117	633	281	590	198
<b>Overseas Worker's Welfare Assistance Program</b>			3	9	14

Source: Makati Public Employment Services Office (PESO)

Note: GIP - Government Internship Program

SPES - Special Program for the Employment of Students

D.I.L.E.E.P. – DOLE Integrated Livelihood and Emergency Employment Program

DILP – DOLE Integrated Livelihood Program

H.O.T.S. – Hired on the Spot

The City's PESO coordinates with private industries for the latter's manpower requirements and refers qualified applicants. The status of applicants' employment is then monitored largely through coordination with concerned barangays. Registered applicants who were not employed are referred either to other companies or to the Makati Training Placement and Livelihood Consortia (MTPLC) for further training.

Meanwhile, the Tulong Panghanapbuhay para sa Ating Disadvantaged/Displaced Workers was also launched with SPED and GIP in a ceremony in 2013. It's beneficiaries will work for 10 days and will receive P512.00 as their daily wage from the DOLE as of 2017 data.

TUPAD is a component of the DOLE Livelihood and Emergency Employment Program, or DILEEP. It is a community-based (municipality/barangay) package of assistance that provides emergency employment for displaced workers; those who were self-employed and have lost their livelihood, including farmers and fishermen,

due to natural or man-made disasters, and the underemployed and the unemployed poor.

Though the data indicates that the Job Referral Program is a success at 91% rate, still some applicants are a job mismatch and does not response to the job requirements. The number of applicants referred in 2016 was the largest number among the number of applicants for the five-year period. Out of the total number of job applicants referred in 2016, 13,024 or 91% of the job applicants were successfully hired.

The DOLE Government Internship Program (GIP) is a component of KABATAAN 2000 under Executive Order (EO) No. 139 s. 1993, which aims to provide opportunities and engage young workers to serve the general public in government agencies/entities projects and programs at the national and local level. This program aims to provide young workers, particularly the poor/indigent and young workers, opportunity to demonstrate their talents and skills in the field of public service with the ultimate objective of attracting the best and the brightest who want to pursue a career in government service, particularly in the fields and disciplines related to labor and employment. This is to also fast track the implementation and monitoring of DOLE programs and projects related to employment facilitation and social protection, all of which directly contributes to the goal of inclusive growth through massive employment generation and substantial economic problems reduction. The highest number of GIP in Makati City was reflected in 2014 with 5,857 registered workers at 68% hiring rate, a 17% lower than the previous year. The lowest number was indicated in 2016 with only 3,127 registered workers and 2,986 hired workers.

The Special Program for Employment of Students (SPES), is a program created under Republic Act 7323, series of 1999, as amended by Republic Act 9547. It is intended to help poor but deserving students and out-of-school youth (OSY) pursue their education by encouraging their employment during summer and/or, Christmas vacation, through incentives granted to employers allowing them to pay only 80% of their salaries or wages and the 40% through education vouchers to be paid by the government. There was a 97% hiring rate in 2016, the highest hiring rate in 5 years with 238 working students and 231 students hired. The lowest number was in 2015 where there were only 78 students hired from 217 registered young workers.

Just like the rest of the country, Makati still suffers a high unemployment rate despite the City's efforts at providing employment to its citizens. According to the Philippine Statistics Authority Labor and Employment census of 2015, unemployment rate in the NCR is at 8.2%, 3.4% lower than the 2010 unemployment rate of 11.6%. Though data shows that there was a decrease in unemployment rate, it is still not enough to elevate the economic status of the people.



## 5.7 Cooperative Movement

The City, through its Makati Cooperative Development Office (MCDO), assists in organizing cooperatives and Savers Centers in different barangays. These cooperatives and savers' centers are provided with startup capital as well as entrepreneurship and livelihood seminars, some in partnership with the private sector.

As of 2016, there were 237 cooperatives registered with Cooperative Development Authority (CDA), an increase of 3% from the 2015 figure of 231 cooperatives. It is worthwhile to note that the said increase is the result of some cooperatives transferring their operation in Makati.

The Makati Savers Movement encourages residents to save in Savers' Centers to be used for business activities. As of 2016, there were nine Savers Centers operating in different barangays. There was a 64% decrease in the number of Savers Centers organized in 2015 due to mass withdrawal of members or dissolution and conversion of Saver Centers into full pledged cooperative. There are cooperatives who chooses to transfer their operation in other cities such as the Intellectual Property Office Multipurpose Cooperative (IPOMPC), National Mapping and Resource Information Authority Multipurpose Cooperative (NAMRIAMPC), Fuji Xerox Multipurpose Cooperative (FXMPC) and the Coca-Cola Employees Credit Cooperative (CCECC).

The City Government recognizes the great potential of cooperatives in empowering people, especially the marginalized and disadvantaged, to become self-reliant and productive members of society through the "Koopbida Awards" organized by the Makati Cooperative Development Office and Makati Development Council. The "2016 Koopbida Awards Night Season 5" that was held at the City Garden Hotel on November 2016 recognized those feted for significant growth in total assets were first-placers PLDT Employees Credit Cooperative or PECCI (billionaire coop), Philippine Navy Finance Center Credit Cooperative (large coop), DBP Cooperative Credit Union (medium coop), Home Mortgage Multi-Purpose Cooperative (small coop), and GPDPNHS Employees and Family Multi-Purpose Cooperative (micro coop).

In terms of growth in membership size, the topnotch awardees were Ayala Multi-Purpose Cooperative (billionaire coop), Makati City Employees Multi-Purpose Cooperative or Macemco (large coop), BOI Employees Multi-Purpose Cooperative (medium), Manila Polo Club Employees Multi-Purpose Cooperative (small), and Progressive Teachers Multi-Purpose Cooperative (micro).

The Makati CDO Big Brother Program, which seeks to encourage big cooperatives to support the micro and small coops in the city through various forms of assistance, including training programs and scholarships.

To ensure that cooperatives in Makati City can be at par with other Asian countries such as Japan, Korea and Singapore, the MCDO plans to benchmark with these countries especially in Europe where cooperatives began.

**Table 43. Indicators on Makati Cooperative Movement**

Item	2012	2013	2014	2015	2016
Cooperatives organized and registered	203	220	227	231	249
Savers centers organized	35	41	16	25	9
No. of members	2329	1,337	1,130	No data available	No data available
Amount of Savings (Php Millions)	5.45	4.44	4.06	No data available	No data available

Source: Makati Cooperative Development Office (MCDO)

The MCDO also implements the Cooperative Livelihood Loan Assistance Program (CLLAP) with the intent to provide financial assistance in the form of startup capital or expansion capital to the different cooperatives in Makati. MCDO plans to appeal to the City Government to give relief to cooperatives from the strict requirements in availing the financial assistance being offered by the City Government. At the end of 2016, the Guadalupe Muslim Entrepreneurs MPC has fully paid their loan amounting to Php560,000.00 while Manila Polo Club Employees MPC paid their Php392,000.00 loan.

## 5.8 Tourism

Makati City boasts numerous hotels, historical and cultural sites, shopping centers, art galleries, restaurants and bars serving local and international gourmet, and sports/recreational facilities. Its accessibility to the Ninoy Aquino International Airport is another advantage.

There are also highclass tourist inns and apartelles such as Aruga Service Apartments, Gramercy Residences, Knightbridge Residences, St. Illian's Inn Makati, Inc., El Cielito Tourist Inn, Inc., Sq. Resources, Inc., Amorsolo Mansion Apartment and Suites, and Fraser Place Service Residences. There are also premier malls located in the City such as Glorietta Malls, SM, Rustan's, Powerplant Mall among others.

The City is also home to 48 foreign embassies and 38 consulates and 20 international organizations.

**Table 44. Tourist Facilities**

Item	2012	2013	2014	2015	2016
Commercial/Shopping Centers	47	49	56	56	56
International Organizations	10	10	10	20	20
Hotels	58	80	95	98	95
Embassies	49	48	48	41	48
Consulates	38	38	38	34	38

Source: Business Permits Office (BPO), Department of Foreign Affairs (DFA)

There was a big increase in number of hotels in the city from 58 in 2012 to 95 hotels in 2016. This is perhaps due to influx of local and foreign tourists coming in every year for business and leisure reasons. The aggressive urban tourism campaign of the city government has been going on since 2012. The City has 95 hotels, eleven (11) of

which are 5-star hotels (Raffles Makati, Fairmont Makati, Makati Shangri-la, The Peninsula Hotel, The Picasso Boutique Service Residences, Holiday Inn & Suites Makati, New World Hotel, Hotel Celeste, Discovery Primea, Makati Diamond Hotel and Ascott Makati). The Ascott Hotel has raised their standard and earned the 5-Star hotel title from just being a highclass tourist inn in 2012.

**Table 45. Five-Star Hotels**

Name	Regular Rate per Night	Rate in Php
Raffles Makati	\$311.00	P15,926.31
Makati Shangri-la	\$279.00	P14,287.59
Fairmont Makati	\$202.00	P10,344.42
Discovery Primea	\$197.00	P10,088.37
The Peninsula Manila	\$188.00	P9,627.48
New World Hotel	\$165.00	P8,449.65
Holiday Inn & Suites Makati	\$142.00	P7,271.82
Hotel Celeste	\$142.00	P7,271.82
Makati Diamond Hotel	\$127.00	P6,503.67
Ascott Hotel Makati	\$125.00	P6,401.25
The Picasso Boutique Service Residences	\$110.00	P5,633.10

Source: Business Permit Office 2017

Dollar rate conversion as of October 2017 (\$1.00 = ₱51.21)

Museums include the Ayala Museum and *Museo ng Makati* (Makati Museum). Historical and cultural sites include *Libingan ng Bayani*, American Cemetery, and the Guadalupe Ruins. Heritage structures (historical houses and church) are also located in Poblacion.

**Table 46. Heritage Structures and Sites**

Heritage Structures and Sites	Location
St. Peter and Paul Church	D.M. Rivera St., Poblacion
Filipinas Heritage Library (formerly Nielson Tower, the country's first commercial airport)	
Guadalupe Ruins (Guadalupe Church)	Bernardino St., Guadalupe Viejo
Ayala Triangle	Paseo de Roxas, Ayala and Makati Avenue
Makati Museum	J.P. Rizal St., Poblacion
La Ermita de San Nicolas de Tolentino	J.P. Rizal Avenue Extn., West Rembo
St. Peter and Paul Parish Church	P. Burgos Ave., Poblacion

Source: Information and Community Relations Department (ICRD)

To promote culture and the arts, the city government embarks on a vigorous campaign to promote Philippine culture among its residents and visitors. Year-round activities focus on the rich heritage of Makati, its Spanish era-churches and homes forming part of regular tours conducted for residents and visiting local and foreign guests of the city government. Performances showcasing Filipino artists are sponsored regularly by the city government. The City celebrates annual festivals which regularly draw tourists.

Moreover, the city formulated the Makati Poblacion Heritage Conservation Master Plan to promote the existence of old houses, churches, among others. One of the city's initiatives to support the plan is the putting up of markers to heritage and cultural structures in the city.

**Table 47. Cultural and Tourism Activities/Festivals**

Activity	Schedule of Activity
Caracol	Last sunday of January
Belen sa Makati	December
Chinese New Year	Chinese New Year's Eve
Likhang Kamay	between March and April
Flores de Mayo	1 <sup>st</sup> sunday of May
Senakulo	Lenten Season
Miss Makati	last week of May
New Year's Countdown	New Year's Eve
Bailes de Arcos	June 29
Araw ng Makati	June 1

Source: Museum and Cultural Affairs Office (MCAO)

## 5.9 Public-Private Partnership (PPP)

Makati City have been one of the pioneer in the Public-Private Partnership (PPP) programs of the government and the city have maintained a mutually beneficial relationship with the business sector through the Makati Business Development Council (MBDC), which was created in 2003. It is a partnership between the business sector and City Government, but with ex-officio memberships coming also from socio-civic organizations (e.g., American Chamber of Commerce, DTI, Le Club French Business Association, Makati Business Club, Makati Commercial Estates Association, Philippine Chamber of Commerce, Rotary, etc.). It has provided a venue for consultations and exchange of opinions between the two parties.

Furthermore, Makati City has established economic relations with other local cities and municipalities as well as with foreign countries through its Makati Twinning Program. To date, the City has 23 economic relations all over the world. The Twinning program of Makati City continuous to collaborate with other local LGU's and foreign countries. As of December 2017, there were 721 sister cities and municipalities that joined in the partnership with Makati City. Out of the 721, 552 cities and municipalities has already been signed into partnership and 150 are scheduled to be signed into. The remaining 19 are still for city resolution.

The Makati City have partnership with four cities/municipalities in North America and Hawaii such as the Town of Ramapo located in Suffern, New York, Los Angeles, California, the Municipality of San Pedro Garza of Garcia, Mexico and the City of Honolulu in Hawaii.

In Asia, the city has 14 city/municipality partners. Five are from China, two from South Korea, two cities in Japan, two from the Republic of Kazakhstan, one from Taiwan and Phonm Penh of Cambodia.

The partnership with South America was signed with the Municipality of Curitiba of Brazil, San Isidro of Lima, Peru and Medellin of Columbia. Even in Europe, Makati have forged a partnership with Romania and the City of St. Petersburg of Russia.



This partnership agreement binds the Makati City with these local and foreign cities/municipalities for economic partnership, cultural exchange, knowledge and technology transfer, and ultimately, prosperity for all. These partnerships also bind not only the local governments, but the future of constituents as well.

**Table 48. Makati Twinning Program Foreign Partners**

Country	City/Town
<b>North America</b>	
Suffern New York, U.S.A	Town of Ramapo
California, U.S.A	Los Angeles
Garcia, Mexico	Municipality of San Pedro Garza
Hawaii	City and County of Honolulu
<b>Asia</b>	
Cambodia	City of Phonm Penh
China	City of Quanzhou
China	City of ZhengZhou, Henan Province
China	City of Wuhan, Hubei Province
China	Nanshi District Shanghai
China	Huangpu District Shanghai
Japan	City of Kashirawa
Japan	City of Osaka
Republic of Kazakhstan	City of Almaty
Republic of Kazakhstan	City of Almaty
Taiwan	City of Astana
South Korea	City of Taichung
South Korea	City of Masa
United Arab Emirates	Municipality of Dubai
<b>South America</b>	
Brazil	Municipality of Curitiba
Columbia	Municipality of Medellin
Lima, Peru	Municipality of San Isidro
<b>Europe</b>	
Romania	Municipality of Cluj-Napoca
Russia	City of St. Petersburg

Source: International Relations Department (IRD)

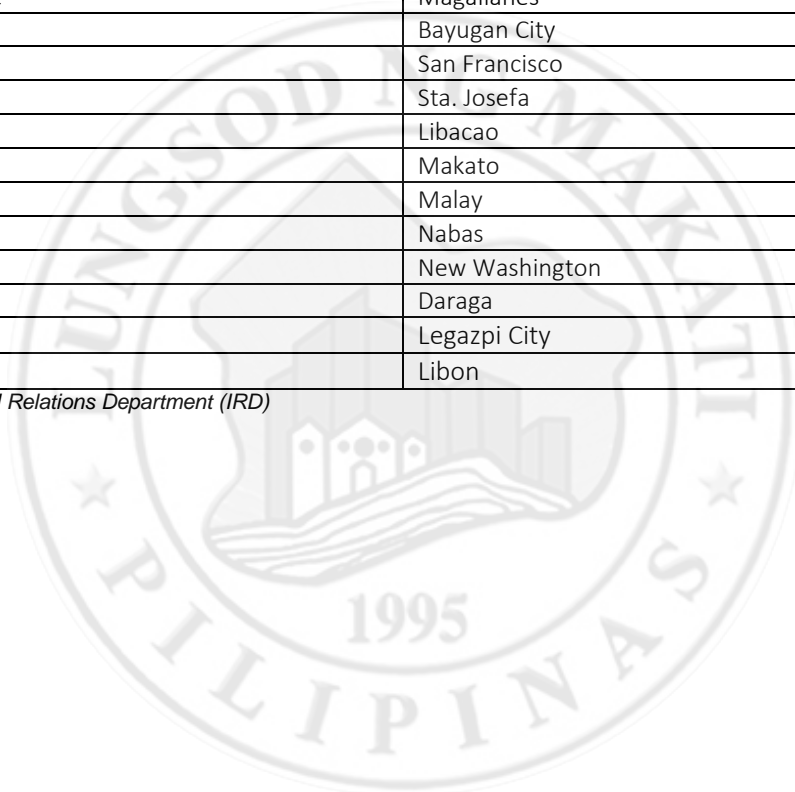
Table 49 shows the local sister LGUs of Makati City.



**Table 49. Makati Twinning Program Local Partners**

PROVINCE	LGU
Abra	Bangued
Abra	Bucay
Abra	Bucloc
Abra	Dolores
Abra	Lacub
Abra	Manabo
Abra	Pilar
Abra	Sal-lapadan
Abra	Tayum
Abra	Tineg
Abra	Villaviciosa
Agusan del Norte	Buenavista
Agusan del Norte	Cabadbaran City
Agusan del Norte	Magallanes
Agusan del Sur	Bayugan City
Agusan del Sur	San Francisco
Agusan del Sur	Sta. Josefa
Aklan	Libacao
Aklan	Makato
Aklan	Malay
Aklan	Nabas
Aklan	New Washington
Albay	Daraga
Albay	Legazpi City
Albay	Libon

Source: International Relations Department (IRD)



**Table 49. Makati Twinning Program Local Partners (cont...)**

PROVINCE	LGU
Albay	Malinao
Albay	Sto. Domingo
Albay	Tabaco City
Antique	Anini-y
Antique	Bugasong
Antique	Hamtic
Antique	Laua-an
Antique	Libertad
Antique	Pandan
Antique	San Jose de Buenavista
Antique	Tibiao
Antique	Tobias Fornier
Antique	Valderrama
Apayao	Kabugao
Aurora	Dilasag
Aurora	Dingalan
Aurora	Maria Aurora
Basilan	Ungkaya Pukan
Bataan	Abucay
Bataan	Hermosa
Bataan	Mariveles
Bataan	Pilar
Bataan	Samal
Batangas	Alitagtag
Batangas	Balete
Batangas	Batangas City
Batangas	Bauan
Batangas	Cuenca
Batangas	Ibaan
Batangas	Laurel
Batangas	Lobo
Batangas	Mabini
Batangas	Malvar
Batangas	Rosario
Batangas	San Juan
Batangas	San Pascual
Batangas	Taal
Batangas	Tuy
Benguet	Atok
Benguet	Baguio City
Benguet	Bakun
Benguet	Bokod
Benguet	Buguias

Source: International Relations Department (IRD)

**Table 49. Makati Twinning Program Local Partners (cont...)**

PROVINCE	LGU
Benguet	Itogon
Benguet	Kabayan
Benguet	Kapangan
Benguet	La Trinidad
Benguet	Tublay
Biliran	Almeria
Biliran	Biliran
Biliran	Cabucgayan
Biliran	Caibiran
Biliran	Culaba
Biliran	Kawayan
Biliran	Maripipi
Biliran	Naval
Biliran	Provincial Government of Biliran
Bohol	Baclayon
Bohol	Bien Unido
Bohol	Buenavista
Bohol	Carmen
Bohol	Cortes
Bohol	Danao
Bohol	Duero
Bohol	Garcia-Hernandez
Bohol	Getafe
Bohol	Guindulman
Bohol	Inabanga
Bohol	Jagna
Bohol	Loay
Bohol	San Miguel
Bohol	Tagbilaran City
Bukidnon	Baungon
Bukidnon	Kalilangan
Bukidnon	Malaybalay City
Bukidnon	Pangantucan
Bukidnon	Valencia City
Bulacan	Hagonoy
Bulacan	Marilao
Bulacan	Meycauayan City
Bulacan	Obando
Bulacan	San Ildefonso
Bulacan	San Jose del Monte City
Cagayan	Baggao
Cagayan	Enrile
Cagayan	Gonzaga

Source: International Relations Department (IRD)

**Table 49. Makati Twinning Program Local Partners (cont...)**

PROVINCE	LGU
Cagayan	Iguig
Cagayan	Lasam
Cagayan	Peñablanca
Cagayan	Santo Niño
Cagayan	Tuguegarao City
Cagayan	Enrile
Camarines Norte	Basud
Camarines Norte	Daet
Camarines Norte	Jose Panganiban
Camarines Norte	Labo
Camarines Norte	Mercedes
Camarines Norte	Paracale
Camarines Norte	San Vicente
Camarines Norte	Sta. Elena
Camarines Norte	Talisay
Camarines Sur	Balatan
Camarines Sur	Bato
Camarines Sur	Bula
Camarines Sur	Cabusao
Camarines Sur	Calabanga
Camarines Sur	Camaligan
Camarines Sur	Canaman
Camarines Sur	Caramoan
Camarines Sur	Del Gallego
Camarines Sur	Gainza
Camarines Sur	Goa
Camarines Sur	Libmanan
Camarines Sur	Magarao
Camarines Sur	Minalabac
Camarines Sur	Nabua
Camarines Sur	Pili
Camarines Sur	Ragay
Camarines Sur	San Fernando
Camarines Sur	San Jose
Camarines Sur	Sipocot
Camarines Sur	Siruma
Camarines Sur	Tigaon
Camiguin	Guinsiliban
Camiguin	Mambajao
Capiz	Cuartero
Capiz	Dao
Capiz	Dumarao
Capiz	Ivisan

Source: International Relations Department (IRD)

**Table 49. Makati Twinning Program Local Partners (cont...)**

PROVINCE	LGU
Capiz	Jamindan
Capiz	Sigma
Catanduanes	Bagamanoc
Catanduanes	Bato
Catanduanes	Caramoran
Catanduanes	Panganiban
Catanduanes	Viga
Catanduanes	Virac
Cavite	Bacoor City
Cavite	General Emilio Aguinaldo
Cavite	Rosario
Cavite	Ternate
Cavite	Trece Martires City
Cavite	Gen. Trias
Cavite	Mendez-Nunez
Cebu	Alcantara
Cebu	Asturias
Cebu	Balamban
Cebu	Bantayan
Cebu	Barili
Cebu	Bogo City
Cebu	Borbon
Cebu	Carmen
Cebu	Compostela
Cebu	Consolacion
Cebu	Cordova
Cebu	Dalaguete
Cebu	Lapulapu City
Cebu	Liloan
Cebu	Pinamungajan
Cebu	Poro
Cebu	San Remigio
Cebu	Sta. Fe
Cebu	Tabogon
Cebu	Tabuelan
Cebu	Talisay City
Cebu	Toledo City
Cebu	Tuburan
Cebu	Tudela
Cotabato	Kidapawan City
Cotabato	Makilala
Davao del Norte	Island Garden City of Samal
Davao del Norte	Kapalong

Source: International Relations Department (IRD)



**Table 49. Makati Twinning Program Local Partners (cont...)**

PROVINCE	LGU
Davao del Norte	Panabo City
Davao del Norte	Tagum City
Davao del Sur	Digos City
Davao del Sur	Sulop
Davao Oriental	Banaybanay
Davao Oriental	Lupon
Davao Oriental	Mati City
Eastern Samar	Can-Avid
Eastern Samar	Hernani
Eastern Samar	Llorente
Eastern Samar	Mac Arthur
Ifugao	Banaue
Ifugao	Hungduan
Ifugao	Kiangan
Ifugao	Lagawe
Ifugao	Lamut
Ifugao	Mayoyao
Ifugao	Tinoc
Ilocos Norte	Bacarra
Ilocos Norte	Bangui
Ilocos Norte	Batac City
Ilocos Norte	Burgos
Ilocos Norte	Dingras
Ilocos Norte	Laoag City
Ilocos Norte	Pagudpud
Ilocos Norte	Paoay
Ilocos Norte	Piddig
Ilocos Norte	Sarrat
Ilocos Norte	Solsona
Ilocos Sur	Cabugao
Ilocos Sur	Caoayan
Ilocos Sur	Cervantes
Ilocos Sur	San Vicente
Ilocos Sur	Sigay
Ilocos Sur	Sta. Catalina
Ilocos Sur	Sta. Cruz
Ilocos Sur	Sta. Lucia
Ilocos Sur	Sugpon
Ilocos Sur	Vigan City
Iloilo	Batad
Iloilo	Cabatuan
Iloilo	Carles
Iloilo	Dumangas

Source: International Relations Department (IRD)

**Table 49. Makati Twinning Program Local Partners (cont...)**

PROVINCE	LGU
Iloilo	Estancia
Iloilo	Guimbal
Iloilo	Igaras
Iloilo	Iloilo City
Iloilo	Januay
Iloilo	Miag-ao
Iloilo	Mina
Iloilo	New Lucena
Iloilo	Oton
Iloilo	Passi City
Iloilo	Pavia
Iloilo	Pototan
Iloilo	San Dionisio
Iloilo	San Miguel
Iloilo	Tigbauan
Iloilo	Tubungan
Isabela	Cabagan
Isabela	Cabatuan
Isabela	Cauayan City
Isabela	Delfin Albano
Isabela	Divilacan
Isabela	Ilagan City
Isabela	Maconacon
Isabela	Palanan
Isabela	San Guillermo
Isabela	San Mariano
Isabela	San Pablo
Isabela	Santiago City
Isabela	Sta. Maria
Kalinga	Pinukpuk
Kalinga	Tinglayan
Kalinga	Lubuagan
La Union	Agoo
La Union	Bauang
La Union	Burgos
La Union	Caba
La Union	Naguilian
La Union	Santol
La Union	Sudipen
Laguna	Biñan City
Laguna	Calamba City
Laguna	Famy
Laguna	Luisiana
Laguna	Lumban

Source: International Relations Department (IRD)

**Table 49. Makati Twinning Program Local Partners (cont...)**

PROVINCE	LGU
Laguna	Mabitac
Laguna	Magdalena
Laguna	Paete
Laguna	Pagsanjan
Laguna	Pakil
Laguna	Pangil
Laguna	Pila
Laguna	Rizal
Laguna	San Pablo City
Laguna	San Pedro
Laguna	Siniloan
Laguna	Sta. Cruz
Laguna	Sta. Maria
Laguna	Sta. Rosa City
Laguna	Victoria
Lanao del Norte	Iligan City
Lanao del Sur	Bayang
Leyte	Abuyog
Leyte	Alangalang
Leyte	Babatngon
Leyte	Barugo
Leyte	Bato
Leyte	Burauen
Leyte	Calubian
Leyte	Carigara
Leyte	Dagami
Leyte	Dulag
Leyte	Hindang
Leyte	Isabel
Leyte	Javier
Leyte	Julita
Leyte	Kananga
Leyte	La Paz
Leyte	Matalom
Leyte	Mayorga
Leyte	McArthur
Leyte	Palo
Leyte	Palompon
Leyte	Pastrana
Leyte	San Isidro
Leyte	San Miguel
Leyte	Sta. Fe
Leyte	Tabango

Source: International Relations Department (IRD)

**Table 49. Makati Twinning Program Local Partners (cont...)**

PROVINCE	LGU
Leyte	Tabontabon
Leyte	Tanauan
Leyte	Tolosa
Maguindanao	Datu Abdullah Sangki
Maguindanao	Datu Paglas
Maguindanao	Gen. Salipada K. Pendatun
Maguindanao	Pagalungan
Maguindanao	Paglat
Maguindanao	Sultan sa Barongis
Marinduque	Gasan
Marinduque	Mogpog
Marinduque	Santa Cruz
Marinduque	Torrijos
Masbate	Aroroy
Masbate	Dimasalang
Misamis Occidental	Calamba
Misamis Occidental	Lopez Jaena
Misamis Occidental	Oroquieta City
Misamis Occidental	Ozamis City
Misamis Occidental	Tangub City
Misamis Oriental	Balingoan
Misamis Oriental	Lugait
Misamis Oriental	Medina
Misamis Oriental	Talisayan
Misamis Oriental	Villanueva
Mountain Province	Barlig
Mountain Province	Bauko
Mountain Province	Paracelis
Mountain Province	Sagada
Mountain Province	Tadian
Negros Occidental	Himamaylan
Negros Occidental	Manapla
Negros Occidental	Murcia
Negros Occidental	Pulupandan
Negros Occidental	Silay City
Negros Occidental	Talisay City
Negros Occidental	Bacolod City
Negros Oriental	Dumaguete City
Negros Oriental	Tanjay City
Negros Oriental	Tayasan
Northern Samar	Allen
Northern Samar	Biri
Northern Samar	Bobon

Source: International Relations Department (IRD)

**Table 49. Makati Twinning Program Local Partners (cont...)**

PROVINCE	LGU
Northern Samar	Gamay
Northern Samar	Lavezares
Northern Samar	Lope De Vega
Northern Samar	San Roque
Nueva Ecija	Cabanatuan City
Nueva Ecija	Cabiao
Nueva Ecija	Cuyapo
Nueva Ecija	Gapan City
Nueva Ecija	General M. Natividad
Nueva Ecija	Guimba
Nueva Ecija	Jaen
Nueva Ecija	Licab
Nueva Ecija	Lupao
Nueva Ecija	Nampicuan
Nueva Ecija	Rizal
Nueva Ecija	San Leonardo
Nueva Ecija	Sta. Rosa
Nueva Ecija	Sto. Domingo
Nueva Ecija	Talugtug
Nueva Vizcaya	Bambang
Nueva Vizcaya	Bayombong
Nueva Vizcaya	Diadi
Nueva Vizcaya	Solano
Occidental Mindoro	Abra de Ilog
Occidental Mindoro	Calintaan
Occidental Mindoro	Mamburao
Occidental Mindoro	Rizal
Occidental Mindoro	San Jose
Oriental Mindoro	Bulalacao
Oriental Mindoro	Naujan
Oriental Mindoro	Pola
Oriental Mindoro	Roxas
Palawan	Bataraza
Palawan	Cuyo
Palawan	El Nido
Palawan	Narra
Palawan	Puerto Princesa City
Palawan	Quezon
Palawan	Taytay
Pampanga	Magalang
Pampanga	Masantol
Pampanga	Mexico
Pampanga	Minalin

Source: International Relations Department (IRD)



**Table 49. Makati Twinning Program Local Partners (cont...)**

PROVINCE	LGU
Pampanga	Sto. Tomas
Pangasinan	Aguilar
Pangasinan	Alaminos City
Pangasinan	Alcala
Pangasinan	Asingan
Pangasinan	Balungao
Pangasinan	Bayambang
Pangasinan	Binmaley
Pangasinan	Bugallon
Pangasinan	Burgos
Pangasinan	Dasol
Pangasinan	Labrador
Pangasinan	Manaoag
Pangasinan	Mangaldan
Pangasinan	Natividad
Pangasinan	Rosales
Pangasinan	San Carlos City
Pangasinan	San Fabian
Pangasinan	San Quintin
Pangasinan	Santo Tomas
Pangasinan	Sta. Maria
Pangasinan	Tayug
Pangasinan	Umingan
Pangasinan	Urdaneta City
Pangasinan	Villasis
Quezon	Alabat
Quezon	Atimonan
Quezon	Buenavista
Quezon	Burdeos
Quezon	Calauag
Quezon	General Nakar
Quezon	Guinayangan
Quezon	Infanta
Quezon	Lopez
Quezon	Lucban
Quezon	Macalelon
Quezon	Mauban
Quezon	Mulanay
Quezon	Panukulan
Quezon	Patnanungan
Quezon	Perez
Quezon	Pitogo
Quezon	Polillo

Source: International Relations Department (IRD)

**Table 49. Makati Twinning Program Local Partners (cont...)**

PROVINCE	LGU
Quezon	Real
Quezon	San Andres
Quezon	Tayabas City
Quezon	Tiaong
Quezon	Gumaca
Quezon	Lucena City
Quirino	Maddela
Rizal	Baras
Rizal	Cardona
Rizal	Rodriguez
Rizal	San Mateo
Rizal	Taytay
Rizal	Teresa
Rizal	Morong
Romblon	Alcantara
Romblon	Banton
Romblon	Cajidiocan
Romblon	Concepcion
Romblon	Corcuerra
Romblon	Ferrol
Romblon	Looc
Romblon	Magdiwang
Romblon	Romblon
Romblon	San Andres
Romblon	San Fernando
Romblon	Sta. Maria
Samar	Almagro
Samar	Basey
Samar	Calbiga
Samar	Catbalogan City
Samar	Daram
Samar	Motiong
Samar	San Jorge
Samar	Sta. Margarita
Samar	Sta. Rita
Samar	Villareal
Samar	Zumarraga
Sarangani	Alabel
Sarangani	Maitum
Sorsogon	Donsol
Sorsogon	Gubat
Sorsogon	Pilar
Sorsogon	Santa Magdalena

Source: International Relations Department (IRD)

**Table 49. Makati Twinning Program Local Partners (cont...)**

PROVINCE	LGU
Sorsogon	Sorsogon City
South Cotabato	General Santos City
South Cotabato	Norala
South Cotabato	Tupi
Southern Leyte	Hinunangan
Southern Leyte	Pintuyan
Southern Leyte	San Francisco
Southern Leyte	St. Bernard
Southern Leyte	Tomas Oppus
Sultan Kudarat	Kalamansig
Sultan Kudarat	Lebak
Sulu	Banguingui
Sulu	Jolo
Sulu	Panglima Estino
Surigao del Norte	Burgos
Surigao del Norte	Del Carmen
Surigao del Norte	Surigao City
Surigao del Sur	Cagwait
Surigao del Sur	Tandag
Tarlac	Capas
Tarlac	Gerona
Tarlac	Paniqui
Tarlac	Santa Ignacia
Tarlac	Victoria
Tawi-Tawi	Bongao
Zambales	Cabangan
Zambales	Masinloc
Zambales	Palauig
Zambales	San Felipe
Zamboanga	Zamboanga City
Zamboanga del Norte	Katipunan
Zamboanga del Norte	Labason
Zamboanga del Norte	Siayan
Zamboanga del Sur	Bayog
Zamboanga del Sur	Dimataling
Zamboanga del Sur	Dumaliniao
Zamboanga del Sur	Dumingag
Zamboanga del Sur	Guipos
Zamboanga del Sur	Lake Wood
Zamboanga del Sur	Mahayag
Zamboanga del Sur	Midsalip
Zamboanga del Sur	Pagadian City
Zamboanga del Sur	San Miguel

Source: International Relations Department (IRD)

**Table 49. Makati Twinning Program Local Partners (cont...)**

PROVINCE	LGU
Zamboanga del Sur	San Pablo
Zamboanga del Sur	Sominot
Zamboanga del Sur	Tabina
Zamboanga del Sur	Tigbao
Zamboanga del Sur	Tukuran
Zamboanga del Sur	Vincenzo Sagun
Zamboanga Sibugay	Alicia
Zamboanga Sibugay	Buug
Zamboanga Sibugay	Ipil
Zamboanga Sibugay	Malangas
Zamboanga Sibugay	Tungawan
Zamboanga Sibugay	Buug
Zamboanga Sibugay	Ipil
Zamboanga Sibugay	Malangas
Zamboanga Sibugay	Tungawan

Source: International Relations Department (IRD)

